

BAB V

Kesimpulan

Penelitian ini berupaya untuk menjelaskan bagaimana implementasi *Made in China 2025* di Tiongkok, dengan melalui pendekatan teori Neo-Merkantilisme serta pendekatan strategi ekonomi, strategi industrialisasi, dan proteksionisme. Penulis menemukan bahwa dalam mengimplementasikan *Made in China 2025* peran negara sangatlah penting untuk keberhasilan-keberhasilan industri Tiongkok. Dalam mengadaptasikan teknologi-teknologi seperti *Internet of Things*, *Artificial Intelligent*, serta *3D Printing* atau *Additive Manufacturing* Tiongkok untuk menyiapkan sumber daya manusia untuk memenuhi kebutuhan industri era Revolusi Industri 4.0.

Sikap interventionis merupakan ciri khas pemerintah Tiongkok terhadap perkembangan industrinya. Melalui kebijakan “Perencanaan Lima Tahun” Tiongkok membangun arah kebijakan industri pemerintah pusat dan regional di Tiongkok, dan sejak periode Perencanaan Lima Tahun ke-11 kekuatan ekonomi disertai dengan kekuatan industri Tiongkok mengalami pertumbuhan yang pesat, dan hal ini meningkatkan kepercayaan diri Tiongkok terhadap kekuatan ekonominya. Keberhasilan ini merupakan tindak tanduk Tiongkok dalam mempengaruhi pertumbuhan industri melalui kebijakan-kebijakan interventionis, dan melalui perpanjangan tangan SOEs yang mendominasi sektor industri Tiongkok. Memasuki era yang baru yaitu Revolusi Industri ke 4 atau dikenal

dengan Revolusi Industri 4.0.

Sektor industri kini memasuki sebuah era baru yang dikenal dengan Revolusi Industri 4.0, pada era ini industri mengusung digitalisasi serta proses otomatisasi industri, yang mengusung perpaduan antara dunia fisik dan digital yang dikenal dengan *cyber-physical system*, dan memperkenalkan teknologi serta teknik-teknik baru seperti IoT, AI, *Automated Robot*, *Additive Printing*, dll.. Tiongkok telah mempersiapkan strategi nasional yaitu “*Made in China 2025*” untuk mendorong pertumbuhan industri strategisnya dalam era ini, dan berambisi untuk menjadikan Tiongkok sebagai negara industri kuat pada tahun 2025 mendatang serta meningkatkan kehadiran *brand-brand* Tiongkok di pasar internasional, dengan melalui peran para wirausaha dan dukungan pemerintah Tiongkok terhadap pengembangan sepuluh sektor industri strategis untuk memanfaatkan secara maksimal teknologi-teknologi terobosan revolusi industri 4.0.

Implementasi teknologi *Internet of Things* di Tiongkok dapat dilihat melalui keberhasilan Perusahaan ZPMC berhasil mengembangkan teknik *automated port cranes system* atau *smart port*, dengan mengintegrasikan dengan teknologi IoT dan teknik otomatisasi, memungkinkan pengendalian jarak jauh (*remote control*) terhadap alat-alat berat dan menghindari kecelakaan kerja di lapangan, produk *smartport* ZPMC telah diadopsi oleh beberapa pelabuhan di dunia seperti Auckland, Thailand, India, dll.

Implementasi teknik *additive printing* atau *3d printing* mengalami perkembangan pesat di Tiongkok, bukti Tiongkok berhasil merakit sebuah pesawat model C919 dengan menggunakan teknik *additive printing*, selain itu pada awal

2019 Tiongkok juga berhasil membangun jembatan beton terpanjang dengan menggunakan teknik *additive printing*, dan terdapat juga salah satu pionir teknik *additive printing* Winsun yang mengusung daur ulang sampah bangunan untuk digunakan sebagai bahan baku baru bangunan baru, dan menjadikan Tiongkok sebagai negara terdepan dalam penggunaan teknik *additive printing*.

Dan terakhir, di Tiongkok terdapat perusahaan raksasa seperti Baidu, Alibaba, dan Tencent menjadi investor utama dalam pengembangan teknologi *Artificial Intelligent*, dan berhasil mengaplikasikan teknologi *AI* ke dalam beberapa bidang seperti kesehatan, pendidikan, layanan publik, maupun *self-driving cars*, dan tidak kalah dengan pencapaian BAT, terdapat juga JD yang berhasil membangun gudang penyimpanan yang beroperasi secara penuh dengan menggunakan robot, dan meningkatkan efisiensi dalam pengiriman paket oleh JD.

Kehadiran robot industri, merupakan sebuah solusi dan juga ancaman terhadap kondisi ketenagakerjaan Tiongkok. Dikatakan sebagai suatu solusi karena Tiongkok yang sedang menghadapi krisis demografi dan diperkirakan angka angkatan kerja terus mengalami penurunan, dan robot akan menjadi solusi jangka pendek terbaik untuk mengatasi penurunan angkatan kerja Tiongkok. Namun hal ini membawa dampak bagi para tenaga kerja yang ada, mereka terancam digantikan oleh robot, dan hal ini berpotensi meningkatkan tingkat pengangguran di Tiongkok. Sebagai antisipasi, Tiongkok telah merekrut para ahli untuk bekerja di Tiongkok, dan memperbaiki kualitas pendidikan sekolah keahlian atau keprofesian di Tiongkok, untuk meningkatkan kualitas tenaga kerja Tiongkok dan melengkapi mereka dengan *new-set of skills* sehingga dapat bertahan pada era industri revolusi

4.0 dan menciptakan lapangan perkerjaan yang baru sesuai dengan kebutuhan industri.

Dengan begitu kita dapat menyimpulkan bahwa implementasi strategi *Made in China 2025* sedang memasuki tahap pertengahan dan berbagai industri di Tiongkok sudah mengimplementasi teknologi-teknologi seperti *AI*, *IoT*, serta *3d printing* ke dalam tahap produksi mereka dan fitur produk mereka. Melalui perspektif Neo-Merkantilis, sebuah negara harus mencapai kemandirian atau “*stateness*” untuk menjadi negara yang kuat dan memiliki ciri interventionis dan protektif terhadap kegiatan domestiknya. Pada implementasi *Made in China 2025*, Tiongkok telah memenuhi syarat-syarat tersebut dan terbukti berhasil mendorong pertumbuhan dan perkembangan industri pada era revolusi industri 4.0.

Daftar Pustaka

Buku:

- Brown ,Chris. 2002. International Relation and Industrial Society. London: LSE Research Online.
- Creswell , John W.. 2014. *Research Design: Qualitative, Quantitative, and Mixed Methods Approaches*. 4th edition. London: Sage Publication.
- Dorn, Joseph W. & Christopher T. Cloutier. 2013. *Report on Chinese Industrial Policies*. (Tidak Dicantum): King & Splading.
- Dupont, Paul. 2018. *Made in China 2025: China's Industrial Vision and New Zealand*. Wellington: New Zealand Contemporary China Research Centre.
- Greenaway, David. 1983. *International Trade Policy: From Tariffs to the New Protectionism*. New York: St. Martin Press.
- Hadiwinata, Bob Sugeng. 2002. *Politik Bisnis Internasional*. Yogyakarta: Kanisius.
- Hine, Robert C, et.al.. *Global Protectionism ed.* David Greenaway. St. Martin Press. 1991, 7.
- Kiely, Ray. 2005. *Industrialization dan Development: A Comparative Analysis*. Taylor & Francis e-Library
- Lim ,Timothy C.. 2014. *International Political Economy: An Introduction to Approaches Regimes and Issues*. Washinton D.C: Saylor.
- Salvatore, Dominic. 1993. *Protectionism and World Welfare*, Press Syndicate of the University of Cambridge.
- Schwab, Klaus. 2017. *The Fourth Industrial Revolution*. New York: Crown Business.

- Stewart, Vivien. 2015. “*Made in China*: Challenge and Innovation in China’s Vocational Education and Training System.” (Washington, DC: National Center on Education and the Economy)
- Wicaksono, Michael. 2017. *Republik Rakyat China: Dari Map Zedong sampai Xi Jinping*. Jakarta: PT Elex Media Komputindo.

Artikel Dalam Buku:

- Buttolo, Florian dan Boy Lüthje. 2017. “*Made in China 2025*’: Intelligent Manufacturing and Work,” *The New Digital Workplace*. UK: Macmillan Education.
- Chunlai, Chen. 2018. “The liberalisation of FDI policies and the impacts of FDI on China’s economic development,” *China’s 40 Years of Reform and Development* ed. Ross Gargaun, et. al.. Tidak diketahui: Anu Press & Jstor.
- Clark, Grerogy. 2005.“The Industrial Revolution.” *Handbook of Economic Growth ,1st, Vol. 2, ed. Philippe Aghion Steven Durlauf*. North Holland: Elsevier.
- Hettne, Björn. 1993 “The Concept of Neomercantilism,” *Mercantilist Economy ed. Lars Magnusson*. Dordrecht: Springer.
- Romer, Paul M.. 1992. “Two Strategies for Economic Development: Using Ideas and Producing Ideas,” *Proceedings of the World Bank Annual Conference on Development Economics 1992*.

Artikel Jurnal:

- Davies, Ken. Inward Foreign Direct Investment in China and its Policy Context. *Transnational Corporations Review*, 2:4. 87-101.
- Kenderdine, Tristan. “China’s Industrial Policy, Strategic Emerging Industries and Space Law.” *Asia & the Pacific Policy Studies*, vol. 4, no. 2, 325-342.

- Laudante, Elena. 2017. Industry 4.0, Innovation and Design. A new approach for ergonomic analysis in manufacturing system. *The Design Journal*. 2017 (20 sup: 1). S2724-S2734.
- Liu, Sylvia. 2016. "Innovation Design:*Made in China 2025*." *DMI*, Vol.27, Issue 1. 52-58.
- Lo, Dic dan Mei Wu. 2014. "The state and industrial policy in Chinese economic development" *Transforming Economies: Making industrial policy work for growth, jobs and development* ed. Salazar-Xirinachs, J. M. et.al., International Labour Office. 307-326.
- Lovely, Mary E. dan Huang Zixuan. 2018. "Foreign Direct Investment in China's High-technology Manufacturing Industries." *China & World Economy*, Vol. 26, No. 5, 2018.104-126.
- Malkin , Anton. 2018. "*Made in China 2025* as a Challenge in Global Trade Governance: Analysis and Recommendations." CIGI Papers No. 183.1-27.
- Scott, Bruce R.. "The Concept of National Economic Strategy," Dalam *International Friction and Cooperation in High-Technology Development and Trade: Papers and Proceedings*, ed. Charles W. Wesnner, (Washington, DC: The National Academies Press, 1997). 239-377.
- Williams, Jason dan Zhang Xuezhi. 2015. "Explorations of inward Foreign Direct Investment: U.S. and China comparative analysis," *Journal of Finance and Accountancy*, Vol, 19, Maret. 1-14.
- Wübbeke, Jost, et.al. 2016. *MADE IN CHINA 2025* The making of a high-tech superpower and consequences for industrial countries. *MERICS Paper on China, no.2*.
- Zheng, Xiaoxue; Lin, Haiyan; Liu, Zhi; Li, Dengfeng; Llopis-Albert, Carlos; Zeng, Shouzhen. 2018. Manufacturing Decisions and Government Subsidies for Electric Vehicles in China: A Maximal Social Welfare Perspective. *Sustainability* 10, no. 3: 672-700.

Koran:

- Jianguo, Zhao. 3 Juni 2015. “中国制造2025:强化知识产权运用.” *China Intellectual Property*. 1.
- Zhongguo Zhengjuan Bao. 1 Desember 2010. *Guli Jinrong Jigou Rongzi Zhichi Zhanluexing Xinxing Chanye (Encourage Finance Institutions to Support SEIs)*.

Lembaga Resmi:

- 《中国制造 2025》重点领域技术路线图 (*Made in China 2025:Main Strategy and Technologies Roadmap*). 2017. Beijing. National Manufacturing Strategy Advisory Committee.
- Backgrounder: China's 12th Five Year Plan. 2011. Washington. U.S.- China Economy and Security Review Comission.
- GSMA. 2015. How China is Scaling the Internet of Things. London. GSMA.
- Institute for Security & Development Policy. *Made in China 2025*, 2018. Västra Finnbodavägen 2. Institute for Security and Development Policy.
- J.P. Morgan. 2019. 2019 Global M&A Outlook: Unlocking value in a dynamic marke. New York. J.P. Morgan,
- Davies, Ken. 2013. “China Investment Policy: An Update”. *OECD Working Papers on International Investment*.
- National Manufacturing Strategy Advisory Committee. 2015. *中国制造2025：重点领域技术路线图*. Beijing.
- U.S. Chamber of Commerce. 2017. *Made in China 2025: Global Ambitions Built on Local Protections*.
- United Nations Conference on Trade and Development. 2018. *World Investment Report 2018: Investment and New Industrial Policies*. New

York.

- **十三五规划纲要(全文) (The 13th Five Year Plan Full Version).** 2016. Beijing, Central Committee of the Communist Party of China.
- **十二五”规划纲要(全文) (The 12th Five Year Plan Full Version).** 2011. Beijing, Xinhua News Agency.
- 高技术产业发展“十一五”规划 (公开稿) (*The 11th Five Year Plan High-Tech Industries Growth Public Version*) . 2006. The National Development and Reform Commission of the People's Republic of China.

Webminar:

- SEMI Europe Webinar (2017, Januari 27), “China’s Strategy to Become a World Manufacturing Power Challenges and Opportunities for the European High Tech Industries,” WeichertMehner GmbH & Co. KG (http://www1.semi.org/en/sites/semi.org/files/data15/docs/PDF_0117_Chinese_Investements_in_Europe.pdf)

Online;

- AFP. 3 Januari 2019.“China's population shrinks despite two-child policy: Experts.” *The Straight Times*. (<https://www.straitstimes.com/asia/east-asia/chinas-population-shrinks-despite-two-child-policy-experts> diakses pada 10 April 2019).
- Aggarwal, Narendra. 6 November 2015. “S'pore is China's largest investor.” *The Business Times*. (<https://www.businesstimes.com.sg/hub/business-china-special/spore-is-chinas-largest-investor> diakses pada 3 Mei 2019).
- Apollo. “Apollo Road Map.” *Apollo*. (<http://apollo.auto/index.html> diakses pada 14 Maret 2019).
- Arnoid , Andrew. 27 Maret 2018. “Why Robots Will Not Take Over Human

Jobs.” *Forbes*.

(<https://www.forbes.com/sites/andrewarnold/2018/03/27/why-robots-will-not-take-over-human-jobs/#271b929b92fd> diakses pada 11 April 2019).

- Bateman, Joshua. 28 Juni 2018. “Why China is spending billions to develop an army of robots to turbocharge its economy.” *CNBC*. (<https://www.cnbc.com/2018/06/22/chinas-developing-an-army-of-robots-to-reboot-its-economy.html> diakses pada 27 Maret 2019).
- Bledsoe, Paul.” 8 April 2019. America Is Losing the World's Biggest Manufacturing and Climate Race: Electric Vehicles.” *Forbes*. (<https://www.forbes.com/sites/paulbledsoe/2019/04/08/america-is-losing-the-worlds-biggest-manufacturing-and-climate-race-electric-vehicles/#3635e2a911e1> diakses pada 8 April 2019).
- Bloomenthal, Andrew. 3 Mei 2019. “Top 6 Factors That Drive Investment in China.” *Investopedia*. (<https://www.investopedia.com/articles/economics/09/factors-drive-investment-in-china.asp> diakses pada 3 Mei 2019)
- Bradsher, Keith. 5 April 2019. “One Trump Victory: Companies Rethink China.” *The New York Times*. (<https://www.nytimes.com/2019/04/05/business/china-trade-trump-jobs-decoupling.html> diakses pada 8 April 2019).
- Brown, Lehman. “Direct Foreign investment in China Current Regulations and incentives (according to the 2017 catalogue).” *Lehman Brown Internasional Accountant*. (<https://www.lehmanbrown.com/insights-newsletter/direct-foreign-investment-china-current-regulations-incentives-according-2017-catalogue/> diakses pada 16 Maret 2019).
- Cheng, Evelyn. 6 Desember 2019. “Tesla's China factory is set to begin production late next year, Shanghai government says.” *CNBC*. (<https://www.cnbc.com/2018/12/06/teslas-china-factory-set-to-begin-production-late-next-year.html> diakses pada 25 Maret 2019).
- China Power. “Is China ready for intelligent automation?.” *CSIS*. (<https://chinapower.csis.org/china-intelligent-automation/> diakses pada 10 April 2019).

- Clarke, Corey. 24 Mei 2017. “Chinese C919 Commercial Airplane Takes Maiden Flight With 3d Printed Components.” *3D Printing Industry*. (<https://3dprintingindustry.com/news/chinese-c919-commercial-airplane-takes-maiden-flight-3d-printed-components-114149/> diakses pada 28 Februari 2019)
- Congjun, Xu. 2 Januari 2018 . “Largest automated container terminal has begun operations”. *China Daily*. (http://europe.chinadaily.com.cn/epaper/2018-01/05/content_35443845.htm diakses pada: 21 Maret 2019)
- Daly, Tom dan Coco Li. 13 Januari 2019. “China to roll out measures to maintain stable employment: Xinhua.” *Reuters*. (<https://uk.reuters.com/article/us-china-employment-policy/china-to-roll-out-measures-to-maintain-stable-employment-xinhua-idUKKCN1P70EF> diakses pada 9 Maret 2019).
- Feifei, Fan. 2 April 2019. “Changsha the destination for Baidu's self-driving taxis.” *ChinaDaily*. (<http://www.chinadaily.com.cn/a/201904/02/WS5ca34285a3104842260b4018.html> diakses pada 2 April 2019).
- HMC. “The Rise of FDI in China.” HMC. (<http://www.hmcglobal.co.uk/news-events/news/factors-influencing-the-rise-of-fdi-in-china/> diakses pada 3 Mei 2019).
- JCDA. 24 Januari 2019. Shanghai opens world's longest 3D-printed concrete bridge. *CNN*. (<https://edition.cnn.com/style/article/shanghai-3d-printed-bridge-scli-intl/index.html> diakses pada 20 Maret 2019).
- Jennings, Ralph. 1 Februari 2018. “China Lays Groundwork For Asian, World Lead In 3D Printing.” *Forbes*. (<https://www.forbes.com/sites/ralphjennings/2018/02/01/china-lays-groundwork-for-asian-world-lead-in-3d-printing/#1d291bc47f54> diakses pada 10 Maret 2019).
- Jenny W, Shu. 20 September 2018. “ALIBABA CLOUD LAUNCHED ‘ET CITY BRAIN 2.0’ IN HANGZHOU.” *CNN Business*. (<https://www.alizila.com/alibaba-cloud-launched-city-brain-2-0-hangzhou/> diakses pada 10 Maret 2019).

- Jia, Hepeng. 18 Januari 2018. "China's plan to recruit talented researchers", *Nature*. (<https://www.nature.com/articles/d41586-018-00538-z> diakses pada 15 Maret 2019).
- John, Loeffler. 6 November 2018. " Why Chinese Artificial Intelligence Will Run the World." *Interesting Engineering*. (<https://interestingengineering.com/why-chinese-artificial-intelligence-will-run-the-world> diakses pada 24 Maret 2019).
- Karen, Hao. 22 Januari 2019. "Three charts show how China's AI industry is propped up by three companies." MIT Technology Review. (online) (<https://www.technologyreview.com/s/612813/the-future-of-chinas-ai-industry-is-in-the-hands-of-just-three-companies/> diakses pada 25 Maret 2019).
- Koty ,Alexander Chipman. 6 Maret 2019. "China's 2019 Work Report: Growth Target, Tax Cuts Announced." *China Briefing*. (<https://www.china-briefing.com/news/chinas-2019-work-report-growth-target-tax-cuts/> diakses pada 18 Maret 2019).
- Leary, Kyree. 3 Januari 2018. "Robots Have Replaced Humans in 25% of China's Ammunition Factories." *Forbes*. (<https://futurism.com/robots-replaced-humans-25-chinas-ammunition-factories> diakses pada 10 April 2019).
- Lee, Amanda. 6 April 2019 . "China refuses to give up 'developing country' status at WTO despite US demands." *South China Mornins Post*. (<https://www.scmp.com/economy/china-economy/article/3004873/china-refuses-give-developing-country-status-wto-despite-us> diakses pada 8 April 2019).
- Levine, Steve. 14 Juni 2018. "In China, a picture of how warehouse jobs can vanish." *Axios*. (<https://wwwaxios.com/china-jd-warehouse-jobs-4-employees-shanghai-d19f5cf1-f35b-4024-8783-2ba79a573405.html> diakses pada 15 Maret 2019).
- Linda, Lew. 11 Februari 2019. "How Tencent's medical ecosystem is shaping the future of China's healthcare." *Technode*. (<https://technode.com/2018/02/11/tencent-medical-ecosystem/> diakses pada 21 Maret 2019).

- Marex. 27 Februari 2019.“5G Smart Port System Trialed at Qingdao.” *The Maritime Executive*.(<https://www.maritime-executive.com/article/5g-smart-port-system-trialed-at-qingdao> diakses pada 18 Maret 2019).
- Microsoft. 21 Juni 20170 “From connected cranes to remote controls, ZPMC is transforming shipping with smart port services.” YouTube. (<https://www.youtube.com/watch?v=cWy1q9-Ykew> diakses pada 14 Februari 2019) 01:57.
- Moss, Daniel. 22 Mei 2018. “China Must Grow Its Shrinking Workforce to Keep Up.” *Bloomberg*. (<https://www.bloomberg.com/opinion/articles/2018-05-21/china-must-grow-its-shrinking-workforce-to-keep-up> diakses pada 12 April 2019).
- Myers, Steven Lee, dkk. 21 Januari 2019. “China’s Looming Crisis: A Shrinking Population.” *The New York Times*. (<https://www.nytimes.com/interactive/2019/01/17/world/asia/china-population-crisis.html> diakses pada 10 April 2019).
- OpenPR. 29 Maret 2019. “3D Concrete Printing Market 2019 Global Analysis By Key Players – Yingchuang Building Technique (WinSun), Foster + Partners, Skanska, Universe Architecture, DUS architects, and Carillion Group (PwC).” *OpenPR*. (<https://www.openpr.com/news/1679600/3D-Concrete-Printing-Market-2019-Global-Analysis-By-Key-Players-Yingchuang-Building-Technique-WinSun-Foster-Partners-Skanska-Universe-Architecture-DUS-architects-and-Carillion-Group-PwC.html> diakses pada 29 Maret 2019).
- Port Technology. “Asia Enters Fully Automated Terminal Era.” *Port Technology*. (https://www.porttechnology.org/news/asia_enters_fully_automated_terminal_era diakses pada 18 Maret 2019).
- Port Technology. 2 November 2017. “Auckland Port Automates in 30-Year Master Plan Draft.” *Port Technology*. (https://www.porttechnology.org/news/ports_of_auckland_reveals_30_year_development_master_plan diakses pada 28 Februari 2019).
- Port Technology. 22 Mei 2018. “ZPMC Defines its Digital Disruption with

Microsoft” *Port Technology*.

(https://www.porttechnology.org/news/zpmcDefines_its_digital_disruption_with_microsoft diakses pada 1 Maret 2019).

- Port Technology. 4 Mei 2018. “Ports of Auckland Invests in Simulation for New Cranes.” *Port Technology*. (https://www.porttechnology.org/news/ports_of_auckland_invests_in_simulation_for_new_crane diakses 25 Februari 2019).
- PwC. “China, People's Republic of Corporate - Tax credits and incentives.” *PwC*. (<http://taxsummaries.pwc.com/ID/Peoples-Republic-of-China-Corporate-Tax-credits-and-incentives> diakses pada 16 Maret 2019).
- Rajamanickam, Vishnu. 25 Juni 2018. “JD.com opens automated warehouse that employs four people but fulfills 200,000 packages daily.” *Freight Wave*. (<https://www.freightwaves.com/news/technology/jdcom-opens-automated-warehouse-that-employs-four-people-but-fulfills-200000-packages-daily> diakses pada 18 Maret 2019).
- Ravenscroft, Tom. 5 Februari 2019. “World's longest 3D-printed concrete bridge opens in Shanghai.” *Dezeen*. (<https://www.dezeen.com/2019/02/05/worlds-longest-3d-printed-concrete-bridge-shanghai/> diakses pada 16 Maret 2019).
- Rita, Liao. 2 April 2019. “Search giant Baidu has driven the most autonomous miles in Beijing.” *TechCrunch*. (<https://techcrunch.com/2019/04/02/baidu-self-driving-2018/> diakses pada 2 April 2019).
- Shao, Xiaoyi dan Jake Spring. 5 Maret 2016. “China aims to maintain growth pace, fend off unemployment in five-year plan.” *Reuters*. (<https://www.reuters.com/article/us-china-parliament-economy-targets/china-aims-to-maintain-growth-pace-fend-off-unemployment-in-five-year-plan-idUSKCN0W700O> diakses pada 6 Maret 2019).
- Si, Ma dan Cheng Yu. 21 Agustus 2018. “3D printing is booming.” *China Daily*. (http://www.chinadaily.com.cn/business/tech/2017-08/21/content_30891331.htm diakses pada 3 Maret 2019).

- Su ,Alice. 27 Maret 2019. “China’s airplane ambitions get a boost from Boeing fallout,” *Los Angeles Times*. (<https://www.latimes.com/world/asia/la-fg-china-boeing-aviation-20190327-story.html> diakses 28 Maret 2019).
- Tabeta, Shunsuke. 26 Desember 2018. “China to slash EV subsidies 30% next year.” *Nikkei Asian Review*. (<https://asia.nikkei.com/Economy/China-to-slash-EV-subsidies-30-next-year> diakses pada 15 Maret 2019).
- Terminexus. 25 Desember 2017.“India's first automated container terminal.” *Terminexus*. (<http://www.terminexus.com/News/Details/30> diakses pada 20 Maret 2019).
- Terminexus. 5 Januari 2018. “President Xi Cited Yangshan Phase IV ACT in his New Year Address.” *Terminexus*. (<http://www.terminexus.com/News/Details/36> diakses pada 20 Maret 2019).
- Weiduo, Shen dan Fang Lingzhi. 11 November 2018. “Coming of the smart port era.” *Global Times*. (<http://www.globaltimes.cn/content/1126863.shtml> diakses pada 5 Maret 2019).
- Winsun. “About Us.” *Winsun*. (<http://www.winsun3d.com/En/About/#abM5> diakses pada 5 Maret 2019).
- Winsun. 15 Maret 2019. “Yingchuang 3-D Printing Building Helps to Reuse Construction Waste.” *Winsun*. (http://www.winsun3d.com/En/News/news_inner/id/473 diakses pada 16 Maret 2019).
- Xia, Li. 3 April 2018. “China to build world-class higher vocational colleges.” *Xinhuanet*. (http://www.xinhuanet.com/english/2019-04/02/c_137944076.htm diakses pada 5 April 2019).
- Xinhua. 13 Februari 2019. “State Council releases vocational education reform implementation plan.” *Xinhuanet*.

(http://www.xinhuanet.com/english/2019-02/13/c_137819109.htm diakses pada 25 Maret 2019).

Xinhua. 4 April 2019 “Premier Li calls for deepening vocational education reforms.” *Global Times.* (<http://www.globaltimes.cn/content/1144666.shtml> diakses pada 5 April 2019).

- Yamazaki, Makiko. 18 Oktober 2018. “China robot market growth to slump this year as trade war weighs.” *Reuters.* (<https://www.reuters.com/article/us-usa-trade-china-robotics/china-robot-market-growth-to-slump-this-year-as-trade-war-weighs-idUSKCN1MS0L7> diakses pada 10 Maret 2019).
- Yu, Cheng. 19 Desember 2018. “Printers see the future, and it comes in three dimensions.” *The Telegraph.* (<https://www.telegraph.co.uk/news/world/china-watch/technology/3d-printing-china> diakses pada 15 Maret 2019).
- Zaman, Rokon. Desember 2018. Do Robots protect and create human employment in China?. Waves. (<https://www.techpolicyviews.com/do-robots-protect-and-create-human-employment-in-china/> diakses pada 10 April 2019).
- Zhou, Cissy. 14 Februari 2019. “Man vs machine: China’s workforce starting to feel the strain from threat of robotic automation.” *South China Morning Post.* (<https://www.scmp.com/economy/china-economy/article/2185993/man-vs-machine-chinas-workforce-starting-feel-strain-threat> diakses pada 11 April 2019).
- Zhou, Laura dan Orange Wang. 18 Januari 2019. How ‘*Made in China 2025*’ became a lightning rod in ‘war over China’s national destiny’. *South China Morning Post* (online). (<https://www.scmp.com/news/china/diplomacy/article/2182441/how-made-china-2025-became-lightning-rod-war-over-chinas> diakses pada 3 Maret 2019.)
- 科奖在线 (*Ke Jiang Zai Xian*). 27 Februari 2019. “重磅！第四批国家“万人计划”入选人员名单公布.” 中国腐蚀与防护网官方. (<http://w>

[ww.ecorr.org/news/industry/2019-02-27/172056.html](http://www.ecorr.org/news/industry/2019-02-27/172056.html) diakses pada 26 Maret 2019).

- 人民网 (*Renc Cai Wang*). 29 Oktober 2013. “万人计划 首批入选名单发布.” **中国人才网**, (<http://rencai.people.com.cn/n/2013/1029/c244800-23359780.html> diakses pada 26 Maret 2019).
- **中国网** (*Zhongguo Wang*), “[中英文对照】中国制造2025（信息图）,” *China Academy of Translation*, 5 Mei 2016, (http://www.catl.org.cn/2016-05/05/content_38388927.htm diakses pada 3 Maret 2019).
- **中国人才网** (*Zhongguo Rencai Wang*). 20 Juni 2016. “**关于公示第二批国家“万人计划”领军人才人选的公告.**” **中国人才网**. (<http://rencai.people.com.cn/n1/2016/0620/c244800-28463348.html> diakses pada 26 Maret 2019).
- **中国人才网** (*Zhongguo Rencai Wang*). 28 Desember 2017. “**关于公示第三批国家“万人计划”领军人才人选的公告.**” **中国人才网**. (<http://rencai.people.com.cn/n1/2017/1228/c244800-29733887.html> diakses pada 26 Maeret 2019).